

ISB Thoughts as Input for Program Committee Workshop

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Thoughts

- ISB structured by competencies (divisions & working groups).
- Missing the integration aspect, e.g. an additional layer of integrated object managers (perpendicular to divisions/working groups).
- PBS structured follows mostly (not everywhere ... ISB structure).
- Engagement of ISB members not optimal. The reasons for this are manifold.
 - Personally I think this has little to do with the ETMD or ISB structure, but rather with unclarity about authority over the design (how does one deal with competing designs?, what risk is acceptable vs what level of risk is not acceptable? etc)
- Note: there are many essential components and work ahead of ISB (parameter files, preliminary TDR, ET program, R&D roadmap). Let's try with what we do today, not to disturb these further, but rather find a way to support pulling all of these together.